

PROGRAM

The New York Forum[®]
June 14-16, 2013
Libreville, Gabon

AFRICA

TURNING OPPORTUNITIES INTO REALITY

Founded & Produced By | Fondé et Produit par **Richard Attias & Associates**

Under the High Patronage of H.E. President Ali Bongo Ondimba | Sous le Haut Patronage de S.E. Le Président Ali Bongo Ondimba
In Partnership with the Omar Bongo Ondimba Foundation | En partenariat avec la Fondation Omar Bongo Ondimba

ABOUT THE NEW YORK FORUM AFRICA

The inaugural New York Forum AFRICA in 2012 was about recognizing Africa's economic achievements and understanding the opportunities for business and investors. **The New York Forum AFRICA 2013 focuses on the hard work needed to make the opportunities a reality.**

- How do we implement an action plan?
- How do we create jobs?
- How do we build public/private partnerships?
- How do we make African countries more accountable to their people, and to the rest of the world?
- How do we create transparent, business-friendly environments?
- How do we reduce bureaucracy?
- How do we build win-win partnerships with foreign direct investors?
- How do we encourage SMEs and thereby harness the economic potential they provide?
- How do we involve and empower women so that they have a fuller role in the economy?

The business and political leaders that gather in Libreville in June 2013 will engage in intense, collaborative sessions to draw up a **road map** – for individual businesses as well as national policy-makers – as a guide and spur to action.

There are a number of important differences between the inaugural New York Forum AFRICA and this year's edition.

- First, we are honoured to be able to have a focus on CEMAC – the Economic and Monetary Community of Central Africa – during the concurrent CEMAC summit meeting.
- Second, we welcome two crucial communities to The New York Forum Africa: leaders from SMEs and young entrepreneurs.
- Third, we have turned our attention to the new economy in ICT, greentech and new media.
- Fourth, we have added more taskforces and introduced think tanks in key areas, to enable concentrated discussion in a few key policy areas.

The New York Forum AFRICA is organized around a number of major debates that examine the key economic and business issues for Africa today, with key themes to include trade, transparency and trust, investment, infrastructure, and growth.

The debates are structured into the **6 Is** that encompass so much of today's African agenda: **Independence, Investment, Incubation, Innovation, Infrastructure, and Inspiration**. Taken together, the **6 Is** provide the essential groundwork for a concrete plan of action.

We have built an agenda that addresses the challenges and opportunities presented by a growing Africa; but also focuses on the outcome of this year's Forum – a manifesto that will be presented to the **G8 Summit** in the days after the New York Forum AFRICA and **CEMAC Summit**.

This manifesto will lay out, in the clearest terms, the objectives and challenges of African leaders and businesspeople, written **by Africa for Africa**.

Please note: all plenary sessions will be in English or French, with simultaneous translation, and with translation into Mandarin.

FORUM AGENDA DAY 1: FRIDAY, JUNE 14

THEME ONE: INDEPENDENCE

09:00 – 10:00 INDEPENDENCE

DEBATE: THE ROAD TO A NEW INDEPENDENCE

More than 50 years after many African nations became independent, we discuss how they can forge ahead for economic development, secured trade links, democracy, security and good governance. Now, the challenge is to build an enduring platform for the continent's future, one that will provide much-needed jobs, allow for productive investment, and create an environment for widespread opportunity.

- In the 21st century, is economic independence harder to achieve than national independence?
- Where are the strengths that can be built on, and where are the weaknesses that need to be addressed?
- What is the right roadmap for tackling Africa's major challenges?
- What is the relationship between economic progress and broad security in Africa?

FATOU BENSOUDA, Chief Prosecutor, International Criminal Court, The Gambia

COLIN COLEMAN, Managing Director, Goldman Sachs International, South Africa

ISABEL DOS SANTOS, CEO, Unitel, Angola

LOUISE MUSHIKWABO, Minister of Foreign Affairs and Cooperation, Rwanda

H.E. LUC OYOUBI, Minister of Economy, Employment and Sustainable Development, Republic of Gabon

THIERRY TANOI, Group CEO, Ecobank, Togo

HUBERT VEDRINE, President, Institut François Mitterrand and former Minister of Foreign Affairs, France

Moderator:

CHRISTINE OCKRENT, Journalist and writer, France

10:00 – 10:15 OPENING NYFA

WELCOME ADDRESS AND OPENING REMARKS

The New York Forum AFRICA community of business, finance, policymaker and political leaders met for the first time in Libreville a year ago. What projects, ideas, initiatives and business emerged in the year since we last met?

RICHARD ATTIAS, Founder and Chairman, The New York Forum, Morocco

H.E. ALI BONGO ONDIMBA, President of the Gabonese Republic

10:15 – 10:50 WISE MEN

CONVERSATION WITH WISE MEN: THE PATH TO AN INTEGRATED, PEACEFUL AFRICA

Former heads of state consider what steps are needed to promote an equal, peaceful Africa.

F.W. DE KLERK, President, South Africa (1989-1994) and Nobel Laureate (Peace), 1993

OLUSEGUN OBASANJO, President, Nigeria (1999-2007) and Founder, Olusegun Obasanjo Foundation

Moderator:

VLADIMIR DUTHIERS, International Correspondent, CNN, Nigeria

10:50 – 11:10 SUMMERS

ADDRESS: AFRICA AND THE GLOBAL ECONOMY

LAWRENCE H. SUMMERS, Charles W. Eliot University Professor and President Emeritus, Harvard University, United States

Friday June 14 continued

11:10 – 12:00 HEADS OF STATE

NEW CHALLENGES, NEW HOPE, NEW LEADERSHIP: HEADS OF STATE DISCUSSION

Some of Africa's most visionary heads of state provide insight into their key challenges, the hopes and aspirations they have for their country and their continent, and their perspective on the required actions to forge a prosperous future path.

African Heads of State (names to be announced)

Moderator:

CHRISTINE OCKRENT, Journalist and writer, France

12:00 – 13:00 OPENING CEMAC

FORMAL OPENING OF THE CEMAC SUMMIT

The Extraordinary Session of the Conference with the Heads of State of the CEMAC

13:15 – 14:45

TASKFORCE LUNCHES

The New York Forum Taskforces are highly interactive, small discussion groups that will be focused on defining tangible opportunities and solutions. The outputs will be a set of practical, actionable steps for organizations' leadership teams that will be prerequisites or catalysts for success in the near and long term.

Our expert facilitator will move participants into small groups, to identify opportunities and challenges on the topic. Taskforces will also include remarks from leading experts on the topic. To jumpstart the discussions, moderators will facilitate participant dialogue. At the close of the session, the summarized list of opportunities will be discussed and participants will vote on them.

TASKFORCE 1 ALBERT SCHWEITZER ROOM

TOURISM: Generating economic opportunities and employment

Tourism, one of the world's top job creators and a lead export sector (especially for developing countries) will play a significant role in the achievement of several of the Millennium Development Goals, including eradication of poverty, gender equality, environmental sustainability and global partnerships for development.

- How can African nations build a successful tourism industry?
- How can they market their "difference" as a destination, but also work with other African countries to promote Africa as a destination prospect?
- How can nations manage the growth of their tourism industry to deliver maximum benefits and minimum negative impacts on local communities?

DIDIER ACOUETHEY, CEO, AfricSearch, France

HASSAN AHDAB, Vice President and Regional Director of Operations – Africa and Indian Ocean, Starwood Hotels and Resorts, Belgium

ALAN BERNSTEIN, Chairman and CEO, SFM Africa, South Africa

GERVAIS KOFFI DJONDO, President, Asky Airlines, Togo

FRANCIS OKOMO-OKELLO, Chairman, Tourism Promotion Services, Eastern Africa Limited and Advisory Board Member, Africa 2.0, Kenya

Moderator:

PETER SULLIVAN, President, Sub-Saharan Africa, Amrop, South Africa

TASKFORCE 2 LAMBARENE ROOM

E-AFRICA: Spreading connectivity, mobile business, access to communications

In the past few years, Africa has benefited from major investment into its internet economy. In Kenya, for example, the number of Kenyans on broadband shot up from 1.8 million in 2009 to more than 3 million a year later. Mobile networks, with enhanced technology, have been able to offer individuals and businesses attractively-priced internet connectivity, even in rural areas. As a result, Africa has in fact left the developed world in its wake when it comes to adopting breakthrough mobile technologies - particularly mobile payments such as the hugely popular M-Pesa system.

- How can African suppliers partner with overseas counterparts to deliver quicker, faster, cheaper communications?

Friday June 14 continued

SAMIR BENMAKHOULF, General Manager, Microsoft Morocco
NICOLAS BUSSARD, CEO, LinkedAfrica, France
YASSIR CHAKIB, President, PAYTOP, Morocco
ALBERTO OLYMPIO, Co-Founder, President and CEO, Axxend, Senegal
YAW OWUSU, Founder, Ghana Cyber City, Ghana
IBRAHIMA GUMBA SAIDOU, Senior Vice President Africa, SES, South Africa

Moderator:

ALEC ROSS, Senior Advisor on Innovation and Former Senior Advisor to Secretary Hillary Clinton at the US State Department, United States

TASKFORCE 3 PORT GENTIL ROOM

FINANCE: Private Equity and financing growth

Are capital markets growing in depth as African companies and projects grow in increasingly sophisticated economies?
Where are the best practices in financing?
Are local institutions providing the necessary financing?
Has the growth of African-oriented private equity changed the landscape?

IDELPHONSE AFFOGBOLO, Founder & Chairman, Africa Capital, Ivory Coast
EBENEZER ESSOKA, CEO, South Africa, Standard Chartered Bank
KARIM HAJJI, CEO, Casablanca Stock Exchange, Morocco
STEFAN HELMANN, Managing Director, IEG-Investment Banking Group, Germany
STELLA KILONZO, Founder, Astute Capital, Kenya
FATINE LAYT, Chairwoman and Managing Partner, Oddo Corporate Finance, France

Moderator:

DAVID HALE, Founding Chairman, David Hale Global Economics, United States

THINK TANK LUNCH (by invitation only)

THINK TANK 1 OYEM ROOM

EMPOWERING THE AFRICAN UNION AND OTHER INSTITUTIONS

In the year of the 50th anniversary of the AU's predecessor, the Organisation of African Unity, the vision of a pan-African organisation for peace and security remains highly compelling. But recent failures to respond to the crisis in the Cote d'Ivoire, the Arab Spring, divisions over the NATO intervention in Libya, and a belated response to developments in Mali have shown that a true 'Union' remains some way off. How can we empower the African Union – and other cross-border institutions – so they can play as effective a role as possible? Or, are economic alliances the most effective at leveraging influence within Africa and further afield?

Minister Level:

Ministers from the CEMAC delegation

JEAN-JACQUES BOUYA, Minister for Spatial Planning and Delegate-General for Major Projects, Republic of the Congo

MOR ICHIKOWITZ, Founder and Executive Chairman, Paramount Group, South Africa

F.W. DE KLERK, President, South Africa (1989-1994) and Nobel Laureate (Peace), 1993

H.E. EMMANUEL ISSOZE-NGONDET, Minister of Foreign Affairs, International Cooperation and the Francophonie, Republic of Gabon

MARTON MARKOVITS, Fellow in African Political Economy, The Wharton School, University of Pennsylvania, United States

BRIAN MENELL, Principal and CEO, Kemet Group, United Kingdom

LOUISE MUSHIKWABO, Minister of Foreign Affairs and Cooperation, Rwanda

Moderator:

IBRAHIMA CHEIKH DIONG, Founder and CEO, Africa Consulting and Trading (ACT), Senegal

During the NYFA, we will host thinktanks designed to bring together a small group of industry leaders to focus on finding solutions to key challenges within their industry. To facilitate the free exchange of ideas among peers, the thinktanks will be shaped by a "provocateur", to encourage participants to explore new possibilities. The outcomes from the thinktanks will form part of a manifesto to be presented to the G8 meeting just after the NYFA.

Friday June 14 continued

FIRST LADIES' LUNCH by invitation only
WOMEN OF INFLUENCE

MRS SYLVIA BONGO ONDIMBA, First Lady, Republic of Gabon
MRS CHANTAL BIYA, First Lady, Cameroon
MRS ANTOINETTE SASSOU NGUESSO, First Lady, Congo-Brazzaville
DR. MALIKA ISSOUFOU MAHAMADOU, First Lady, Niger
MRS CHANTAL DJOTODIA, First Lady, Central African Republic
MRS FATOU BENSOUDA, Chief Prosecutor, International Criminal Court, The Gambia
MRS LOUISE MUSHIKWABO, Minister of Foreign Affairs and Cooperation, Rwanda
MRS HÉLÈNE CONWAY-MOURET, Delegate Minister of Foreign Affairs, in charge of the French Diaspora, France
MRS CÉCILIA ATTIAS, Founder and President, Cecilia Attias Foundation for Women, United States
MRS CHERIE BLAIR, Founder, The Cherie Blair Foundation for Women and Chair, Omnia Strategy LLP, United Kingdom
MRS CHRISTINE OCKRENT, Journalist and Author, France

THEME TWO: INVESTMENT

Friday June 14 continued

15:00 – 15:20 ROUBINI

FUTURE FLASH

NOURIEL ROUBINI, Co-Founder and Chairman, Roubini Global Economics, United States

15:20 – 15:40 CONVERSATION

CONVERSATION WITH GLOBAL THOUGHT LEADERS

ISABEL DOS SANTOS, CEO, Unitel, Angola

SINDIKA DOKOLO, Founder, Sindika Dokolo Foundation, Democratic Republic of Congo

Moderator:

RICHARD ATTIAS, Founder and Chairman, The New York Forum, Morocco

15:40 – 16:25 FDI

DEBATE: WHAT'S HOT AND WHAT'S NOT (IN AFRICAN INVESTMENT OPPORTUNITY)?

FDI has been strong in Africa in recent years, with China in particular seizing opportunities on the continent.

- What are the sectors and regions of Africa that provide the greatest opportunities for investors?
- Where are the hidden investment gems in different sectors?
- What more needs to be done in regulation and governance to create the best environment for investors?

JACQUELINE CHIMHANZI, Senior Strategist, Industrial Development Corporation, South Africa

HÉLÈNE CONWAY-MOURET, Delegate Minister of Foreign Affairs, in charge of the French Diaspora, France

MARTYN DAVIES, CEO, Frontier Advisory, South Africa

ARNOLD EKPE, former CEO, Ecobank, United States

JEAN LOUIS EKRA, President and Chairman of the Board, African Export-Import Bank, Egypt

SOUAD ELMALLEM, Chief Country Representative, North Africa, Bombardier, Morocco

SERGE MICKOTO, Chief Executive Officer, National Fund for Investment, Republic of Gabon

Moderator:

JOHN QUELCH, Charles Edward Wilson Professor of Business Administration, Harvard Business School, United States

16:25 – 16:40 ZINSOU

CONVERSATION WITH GLOBAL THOUGHT LEADER

LIONEL ZINSOU, Chairman and CEO, Pai Partners, France

Moderator:

STEPHANIE ANTOINE, TV Anchor, France 24, France

16:40 – 16:55

FUTURE FLASH

BERTIN NAHUM, President and Founder, Medtech, France

16:55 – 18:30 BRICA AND BEYOND

BRICA AND BEYOND

The entire African continent is emerging, with countries like Ghana, Equatorial Guinea, Nigeria and the Republic of Congo, growing at a rate of 6 or 7 per cent. So, who is investing in Africa? Is it the BRICS countries, of Brazil, Russia, India, China and South Africa? Or, as NYFA founder Richard Attias suggests: should we coin a new term, that of BRICA, to incorporate the whole of Africa, not just South Africa? Or should we look to new, emerging

Friday June 14 continued

PART I: THE NEW INVESTMENT WAVE

As the recent BRICS Summit made clear, there are increasing trade and investment connections between the large, fast-growing economies of the BRICS nations -- Brazil, Russia, India, China and South Africa.

But that isn't the whole story. Other nations, like Turkey and Indonesia, are investing in Africa to great success.

- What are the characteristics of this new investment wave?
- Are there particular skills and perceptions that these newer entrants to African economies can bring?
- Is there a more natural 'fit' between emerging economies?

VOR ICHIKOWITZ, Founder and Executive Chairman, Paramount Group, South Africa

MILIND OZA, President, Global Ventures – North and West Africa, Jindal Steel and Power, India

UGUR OZTURK, General Director, Free Zones, Overseas Investment and Services, Ministry of Economy, Turkey

MATTHIEU PIGASSE, Managing Director, Lazard France, France

LUC RIGOUZZO, President and Managing Partner, Amethis Finance, France

Moderator:

MARTYN DAVIES, CEO, Frontier Advisory, South Africa

PART II: AFRICA'S BANKING LANDSCAPE

There are two hugely positive factors for banks in Africa: the vast numbers of unbanked individuals across the continent (only a quarter of adults in sub-Saharan Africa have accounts and only 3 percent have credit cards), and the steady diffusion of technology that enables African banks to leapfrog institutions saddled with obsolete, legacy IT systems. But some investors are growing impatient with expansion and investment at the cost of returns. What constitutes wise strategy for those forging regional banking giants? Will they maintain their independence or will global banks see them as the best path to Africa?

MOHAMED EL KETTANI, Chairman and CEO, Attijariwafa Bank, Morocco

HENRI CLAUDE OYIMA, CEO, BGFI Bank, Republic of Gabon

Moderator:

NADIA SALAH, Editorial Director, The Economist, Morocco

PART III: LOOK EAST TO CHINA

China is pouring billions into Africa, through investment in oil and mining, as well as infrastructure, with Chinese firms constructing roads, bridges and stadiums. China has passed the U.S. to become Africa's biggest trading partner. Will these strong, diverse investments continue? And how can Africa best benefit from its eastern partners?

JEAN-LOUIS BEFFA, Chairman, Lazard Asia, France

JEAN-JACQUES BOUYA, Minister for Spatial Planning and Delegate-General for Major Projects, Republic of the Congo

XIAOMING RUAN, Chairman, Gemsky New Group, China

BLESSING RUGARA, Managing Director, Circle Capital Global, South Africa

YONG WANG, Vice CEO, China-Africa Development Fund, China

ZHIMING XU, Chairman, Yuemei Group, China

YUE WEN ZHENG, Chairman of the Board, CREAT Group, China

Moderator:

BEATRICE MARSHALL, Anchor, Africa Live, CCTV News

18:30 – 19:00 CLOSING CEMAC

FORMAL CLOSING CEREMONY FOR THE CEMAC SUMMIT

20:00

GALA DINNER

To be held at the Presidential Palace, by invitation only

DAY 2: SATURDAY, JUNE 15

THEME THREE: INCUBATION

8:00 – 8:50 BREAKFAST SESSION ALBERT SCHWEITZER ROOM

PRIVATE EQUITY AND VENTURE CAPITAL

Private equity continues to grow in Africa, with over \$3 billion raised in Africa-focused funds over the last two years. Illiquid, underdeveloped stock markets provide part of the opening for PE funds, and global groups are attracted by multiples 12 percent lower than the global average – a signal of attractive valuations. Are favorable valuations going to persist, or will capital chasing deals drive up prices? Will PE be the investment of choice for long-term projects like infrastructure and mining? What are the advantages and disadvantages of PE investment for African companies?

STEPHANE BACQUAERT, Managing Director, Wendel and Board Member, IHS Africa, France

BOLAJI BALOGUN, CEO, Chapel Hill Denham, Nigeria

BLESSING RUGARA, Managing Director, Circle Capital Global, South Africa

OLIVIER STINTZY, Partner, Edifice Capital, France

Moderator:

KATHERINE TWEEDIE, Executive Director, Investec Investment Institute, United Kingdom

9:00 – 10:20 SMEs

DISCUSSION: AFRICA'S SME OPPORTUNITY

Opening remarks:

ACHA LEKE, Director, McKinsey & Company, Nigeria

PART I: THE OPPORTUNITY – THE NEW AFRICAN CONSUMER

More than 40 per cent of Africa's billion-strong population live in cities: a figure roughly comparable to China and more than India. By 2030, this figure is projected to rise to 50 per cent, and Africa's top 18 cities will have a combined spending power of \$1.3 trillion. By next year, the number of households in Africa with \$5,000 or more in income could reach 106 million, and Africa already has more middle-class households than India (defined as households with incomes of \$20,000 or above).

Africa's growing middle class is growing rapidly, and has income to spend on non-food items.

- But what are the prospects for improving the retail sector in Africa?
- How will that help African consumers?
- Where do the best opportunities lie for developing products particularly aimed at African markets?
- What are sectors like banking, telecoms and real estate doing to increase their appeal to this captive audience?

WILLY CONRAD ASSEKO, Managing Director, Les Transports Citadins, Republic of Gabon

CELINE VICTORIA FOTSO, Founder, Je Wanda Magazine, Cameroon

MANOJ KOHLI, Managing Director and CEO (International), Bharti Airtel Ltd, India

VERONE MANKOU, Founder, VMK, Republic of the Congo

Moderator:

ACHA LEKE, Director, McKinsey & Company, Nigeria

PART II: START SMALL, THINK BIG

The growth, development and expansion of small- and medium-sized enterprises (SMEs) in Africa is crucial for strengthening and deepening economies across the continent. SMEs, together with agriculture, are the clear engine for increasing employment and opportunities for large sections of the population.

- What are the policy imperatives to foster strong SME growth?
- How can large companies work effectively with SMEs?
- What is the outlook from SME leaders themselves?
- How can we ensure that women are supported and nurtured to create SMEs?

| *Saturday June 15 continued*

JEAN-LOUIS BILLON, Minister of Commerce, Craft and SME Promotion, Ivory Coast

ERIC FERNAND BOUNDONO, President, Vocal Centre SA, and President of the Gabonese Association of Young Entrepreneurs and SMES, Republic of Gabon

MOULAY HAFID ELALAMY, Founder and President, Saham Group, Morocco

DENNIS HANNO, Vice Provost and Dean of the Graduate School, Babson College, United States

PAUL MERCER, Managing Director, Michael Page Africa, France

MAGATTE WADE, Founder and CEO, Tiossan, Senegal

Moderator:

ACHA LEKE, Director, McKinsey & Company, Nigeria

10:20 – 10:30

FUTURE FLASH

SHASHI BULUSWAR, CEO, Institute for Globally Transformative Technologies, United States

10:30 – 10:55 COFFEE BREAK

10:55 – 11:15

CONVERSATION WITH GLOBAL THOUGHT LEADER

ROBERT FRIEDLAND, Founder and Executive Chairman, Ivanplats, Canada

Moderator:

STEPHANIE ANTOINE, TV Anchor, France 24, France

11:15 – 11:40 THE U.S. MODEL

WHAT CAN AFRICA LEARN FROM THE U.S. MODEL?

Thanks to an environment with venture capital and private sector input alongside public-private partnership business incubators, the United States has proven to be a supportive ecosystem for generating new businesses, while supporting entrepreneurship and innovation.

What lessons can Africa learn?

MELISSA COOK, Founder and Managing Director, African Sunrise Partners, United States

ANGELLE KWEMO, President, A StrategiK Group, and former legislative advisor, US Congress, office of Democratic Representative Bobby Rush, United States

CRAIG STAPLETON, Senior Advisor, Stone Point Capital, and former U.S. Ambassador to France, United States

ROSA WHITAKER, Founder, The Whitaker Group, United States

Moderator:

SCOTT ESNER, Vice President, African Affairs and International Operations, U.S. Chamber of Commerce, United States

11:40 – 12:00

CONVERSATION WITH GLOBAL THOUGHT LEADERS

CECILIA ATTIAS, Founder, The Cecilia Attias Foundation for Women, United States

CHERIE BLAIR, Founder, The Cherie Blair Foundation for Women and Chair, Omnia Strategy LLP, United Kingdom

Moderator:

STEPHANIE ANTOINE, TV Anchor, France 24, France

12:00 – 12:50 INFORMAL ECONOMY

Saturday June 15 continued

DEBATE: FROM THE INFORMAL TO THE FORMAL ECONOMY

There is a wealth of entrepreneurial activity in Africa's cities, townships and villages.

- What are the challenges of transforming the informal economy into parts of the formal economy?
- How can policy help both informal and formal sectors?
- How can governments channel these social and demographic changes into new engines of domestic growth?
- How can cities manage the urbanization process to handle this expanding labor force?

CLARE AKAMANZI, CEO, Rwanda Development Board, Rwanda

JEAN BAPTISTE BIKALOU, President of the Chamber of Commerce, Republic of Gabon, and President and Managing Director of Petro-Gabon

STEVE DANIELS, Editor-in-Chief, Makeshift Magazine, United States

PAOLO MONTESSORI, CEO, E-Serve Global, France

Moderator:

JOHN QUELCH, Charles Edward Wilson Professor of Business Administration, Harvard Business School, United States

13:00 – 15:00

TASKFORCE LUNCHES

The New York Forum Taskforces are highly interactive, small discussion groups that will be focused on defining tangible opportunities and solutions. The outputs will be a set of practical, actionable steps for organizations' leadership teams that will be prerequisites or catalysts for success in the near and long term.

Our expert facilitator will move participants into small groups, to identify opportunities and challenges on the topic. Taskforces will also include remarks from leading experts on the topic. To jumpstart the discussions, moderators will facilitate participant dialogue. At the close of the session, the summarized list of opportunities will be discussed and participants will vote on them.

TASKFORCE 4 – PORT GENTIL ROOM

FINANCING FOR SMEs: From microfinance to banks – where will capital come from?

Despite the abundance of liquidity available to finance institutions in many parts of the world, too few SMEs have access to finance that allows for sustainable growth. And for those that are fortunate enough to operate in more developed markets where they can access a share of liquidity, there is the risk of either having too little financing or becoming over-indebted due to irresponsible lending practice.

- How can banks in developing countries be flexible in their lending policies to favor SMEs?
- How can banks develop more customer-centric servicing policies and risk assessment to help nurture SMEs?
- How can we develop new products?
- What financing alternatives outside commercial banks are available in developing nations?

CHERIE BLAIR, Founder, The Cherie Blair Foundation for Women and Chair, Omnia Strategy LLP, United Kingdom

LATIFA ECHIHABI, Director General, National Agency for the Promotion of SMEs, Morocco

DANIEL MOUEN MAKOUA, CEO, Bwamanga Sustainable Investment Advisors, United Kingdom

TAREK MOUGANIE, Founder, Affinity, Ghana

LUC RIGOUZZO, President and Managing Partner, Amethis Finance, France

BLESSING RUGARA, Managing Director, Circle Capital Global, South Africa

Moderator:

MOURAD TAOUFIKI, Partner, McKinsey & Company, Morocco

TASKFORCE 5 ALBERT SCHWEITZER ROOM

Saturday June 15 continued

INCREASING EASE TO MARKET: minimising the legal hoops

How can we adapt (or create new) business frameworks so SMEs and entrepreneurs can start operating as a business more quickly and easily, and minimising red tape?

NINA ALIDA ABOUNA, Director General, Agency for the Promotion of Investments and Exports (APIEX), Republic of Gabon

NICOLAS BUSSARD, CEO, LinkedAfrica.com, France

JEAN LUC RICCI, Director for Africa, HEC Groupe, France

OULIMATA SARR, Director, Africa 2.0, Senegal

IPELENG SELELE, Founder and CEO, Khumo Group, South Africa

HAPSATOU SY, Founder, Ethnicia, France

ALEK WEK, Supermodel & UN Refugee Agency Advocate, South Sudan

Moderator:

ISABELLE KUMAR, Presenter, Euronews, France

TASKFORCE 6 LAMBARENE ROOM

INTRA-AFRICA FINANCING

Policymakers have long lamented the comparative paucity of trade ties within Africa. But increasingly sophisticated financial institutions in many parts of the continent - and the steady push for stronger intra-African economic connections - are fostering greater amounts of intra-African financing.

- What are the benefits of this growth, and where do barriers still exist?
- And what role does the joint-venture model serve for corporations looking for market entry and investment opportunity in Africa?

OLATUNDE AYENI, Chairman of the Board of Directors, Skye Bank, Nigeria

JACQUELINE CHIMHANZI, Senior Strategist, Industrial Development Corporation, South Africa

SERGE MICKOTO, Chief Executive Officer, National Fund for Investment, Republic of Gabon

SERGE PEREIRA, CEO, Unicon Development, Spain

KATHERINE TWEEDIE, Executive Director, Investec Investment Institute, United Kingdom

Moderator:

AMIR NAYERI, Chief of Staff, Richard Attias and Associates, Canada

THINK TANK LUNCH (by invitation only)

THINK TANK 2 OYEM ROOM

REGIONAL COMMUNICATIONS

Is a regional airline feasible?

How can national operators work better across borders to create a regional transport network?

PIERRE DESCAZEUX, Senior Vice President Africa and Middle East, Air France KLM, France

GERVAIS KOFFI DJONDO, President, Asky Airlines, Togo

SOUAD ELMALLEM, Chief Country Representative, North Africa, Bombardier, Morocco

MALTA DAVID FORREST, Executive Vice President and CEO, Groupe Forrest International, DRC

ROB HERSOV, Chairman of the Advisory Board, Vistajet, United Kingdom

BRIAN MENELL, Principal and CEO, Kemet Group, United Kingdom

Moderator:

IBRAHIMA CHEIKH DIONG, Founder and CEO, Africa Consulting and Trading (ACT), Senegal

FIRST LADIES' LUNCH by invitation only

HEALTHCARE AS A PRIORITY FOR ALL

MRS SYLVIA BONGO ONDIMBA, First Lady, Republic of Gabon

MRS CHANTAL BIYA, First Lady, Cameroon

MRS ANTONETTE SASSOU NGUESSO, First Lady, Congo Brazzaville

Saturday June 15 continued

DR. MALIKA ISSOUFOU MAHAMADOU, First Lady, Niger

MRS CHANTAL DJOTODIA, First Lady, Central African Republic

PRESIDENT OLUSEGUN OBASANJO, President, Nigeria (1999-2007) and Founder, Olusegun Obasanjo Foundation

PROFESSOR DAVID KHAYAT, President, French National Cancer Institute, France

DR SAM THENYA, CEO, Nairobi Women's Hospital, Kenya

MS ALEK WEK, Supermodel & UN Refugee Agency Advocate, South Sudan

THEME FOUR: INNOVATION

Saturday June 15 continued

15:15 – 15:30

FUTURE FLASH

JARED COHEN, Author of *The New Digital Age: Re-Shaping the Future of People, Nations and Business* and Director, Google Ideas

15:30 – 16:15 TECHNOLOGY

DEBATE: COOL IDEAS ON A HOT CONTINENT – WHAT ARE AFRICA'S TECHNOLOGY CHALLENGES?

A number of hotspots have emerged in Africa for innovative, technology-led start-ups.

- Are there technology sectors where Africa has world-competitive strengths?
- What lessons can be learned from these early successes?
- How can the entrepreneurial spirit be spread throughout the continent?

FRANCOIS LOCOH-DONOU, Senior Vice President, Global Products Group, Ciena, United States

VERONE MANKOU, Founder, VMK, Republic of the Congo

ALAIN BA OUMAR, CEO, IG Telecom, Republic of Gabon

BRIGHT SIMONS, Founder and CEO, mPedigree Network, Nigeria

Moderator:

FRANCOIS BARRAULT, Chairman, FDB Partners, France

16:15 – 16:40 COFFEE BREAK

16:40 – 17:10 HEALTHCARE

INNOVATION IN HEALTHCARE

DAVID KHAYAT, President, French National Cancer Institute, France

SAM THENYA, CEO, Nairobi Women's Hospital, Kenya

Moderator:

ADA TOUHIRI, Journalist, France Televisions, France

17:10 – 17:20 FUTURE FLASH

FUTURE FLASH

ALEC ROSS, Senior Advisor on Innovation and Former Senior Advisor to Secretary Hillary Clinton at the US State Department, United States

17:20 – 18:20 ENERGY

DEBATE: THE NEW ENERGY EQUATION

As population and economies grow, so do the energy and infrastructural demands in Africa. What will be the proper pathway to a sustainable energy future for Africa? How will it integrate growing demand for energy, with the need to develop new, renewable sources of energy? What will be the right mix of solar, hydro, wind, geothermal and non-renewable energy sources? What is the proper relationship between new, renewable sources and traditional energy sources? What other actions will help create sustainable economies in Africa?

EDMOND ALPHANDERY, Member of the European Advisory Panel, Nomura International and former Minister of Economy, France

H.E. JOSE MANUEL BRIOSA E GALA, Special Advisor and Personal Representative for Africa for Jose Manuel Barroso, President of the European Commission, Portugal

Saturday June 15 continued

CYRILLE COSTES, President and CEO, Lynx Energy Partners, Switzerland

KOLA KARIM, Group CEO and Managing Director, Shoreline Energy International, Nigeria

ETIENNE NGOUBOU, Minister of Oil, Energy and Water Resources, Republic of Gabon

LOIC PEQUIGNOT, President, Windeo Green Futur Europe, Belgium

BRICE TOULEKIMA, Director General, Gabon Oil Company, Republic of Gabon

Moderator:

VLADIMIR DUTHIERS, International Correspondent, CNN, Nigeria

19:00 – 21:00

CULTURAL EVENING: ROOTS

Stade de l'Amitié

DAY 3: SUNDAY, JUNE 16

THEME FIVE: INFRASTRUCTURE

8:00 – 8:50 BREAKFAST SESSION ALBERT SCHWEITZER ROOM

MINING: CAN HIGH PROFITS AND RESPONSIBLE INVESTMENT CO-EXIST?

The resources boom has spurred profits, but it has also raised thorny issues on the relationships between governments and mining companies. What's the correct balance between resource nationalism and an environment that encourages responsible mining investment? Are the growing demands of some African countries out of sync with changing investment patterns by mining majors? How can recognition of the "long tail" benefits of mining to national economies assuage demands for higher direct payments?

FABRICE NZE BEKALE, Director General of the Societe Equatoriale des Mines, Republic of Gabon

ROB HERSOV, Chairman of the Advisory Board, VistaJet, United Kingdom

SHIV KHEMKA, Vice Chairman, SUN Group, India

BRIAN MENELL, Principal and CEO, Kemet Group, United Kingdom

DANIEL MOUEN MAKOUA, CEO, Bwamanga Sustainable Investment Advisors, United Kingdom

Moderator:

PETER SULLIVAN, President, Sub-Saharan Africa, Amrop, South Africa

9:00 – 9:50 WATER

DEBATE: HOW TO BEAT THE WATER CRISIS

Despite the discovery of significant underground aquifers in several regions of Africa, as much as 40% of the continent's population lacks access to clear water.

- Are there ways to jumpstart water infrastructure?
- How can the public and private sectors work together to solve Africa's water dilemma?

BILL EGBE, Director, Sustainability, Strategy and Business Planning, Coca Cola, South Africa

JEAN LIEVAIN IDOUNDOU MANFOUMBI, Director General, Société de Patrimoine du Service Public, Republic of Gabon

SARAN KABA JONES, Founder and Executive Director, FACE Africa, United States

DONGSHENG SONG, President, Sinohydro Corporation, China

PAUL WOOD, Managing Director for Africa and Arabia, WaterFund, United Arab Emirates

Moderator:

VLADIMIR DUTHIERS, International Correspondent, CNN, Nigeria

9:50 – 10:05

IN CONVERSATION WITH GLOBAL THOUGHT LEADER

OZWALD BOATENG, Designer, Ozwald Boateng Stores, and Co-founder, Made in Africa Foundation, United Kingdom

Moderator:

SADE BADERINWA, TV Anchor, WABC-TV, United States

10:05 – 10:40 BLACK SWANS

Sunday June 16 continued

BLACK SWANS – WHAT COULD KNOCK AFRICA OFF COURSE?

Navigating Africa's economies and businesses successfully over the coming years demands skill, foresight and planning.

- But what are the "foreseeable surprises" that could knock Africa off course?
- Can we spot the "unknown unknowns", or the Black Swans?
- How can African business leaders develop the agility to thrive through uncertainty?

HARRY BROADMAN, Managing Director and Chief Economist, PwC, United States

DAVID HALE, Founding Chairman, David Hale Global Economics, United States

ZEMEDENEH NEGATU, Managing Partner, Ethiopia and Head of the Transaction Advisory Services (Eastern Africa), Ernst & Young, Ethiopia

NOURIEL ROUBINI, Co-Founder and chairman, Roubini Global Economics, United States

Moderator:

LORD MANDELSON, Chairman, Global Counsel; Chairman, Lazard International, United Kingdom

10:40 – 11:10 COFFEE BREAK

11:10 – 12:10 INFRASTRUCTURE

CONNECTING, MOVING, BUILDING – WHAT INFRASTRUCTURE NEEDS FOR A NEW AFRICA

The demand for modern infrastructure across so many sectors of the African economy remains enormous.

- What are the infrastructure priorities and how will they be funded?
- How are some of the major regional infrastructure strategies faring?
- Is there more than can be done in coordinating infrastructure development across national boundaries?
- Where are the roadblocks to pushing ahead with modernization?

PART I: FOCUS ON HOUSING

MALTA DAVID FORREST, Executive Vice President and CEO, Groupe Forrest International, DRC

SAAD SEFRIOUI, Managing Director, Addoha Group, Morocco

PART II: FOCUS ON INFRASTRUCTURE

JEAN-JACQUES BOUYA, Minister for Spatial Planning and Delegate-General for Major Projects, Republic of the Congo

AMADOU DIALLO, CEO, DHL Freight, Germany

PASCAL DROUHAUD, Vice President, Sub-Saharan Africa and Latin America, Alstom, France

REGIS IMMONGAULT TATANGANI, Minister of Industry and Mines, Republic of Gabon

KHALID ABDULLA JANAH, Group Chief Executive, DMI Trust, Bahrain

Moderator:

HERBERT POHL, Director, McKinsey & Company, United Arab Emirates

12:10 – 13:00 AGRICULTURE

HEAD TO HEAD: WHAT'S NEEDED FOR AGRICULTURAL ACCELERATION?

Agriculture is a major economic activity in much of Africa, but most of the continent's farming is low productivity and highly inefficient by global standards.

- What are the prospects for developing more successful agriculture in Africa – at small-, medium, and large-scale?
- What infrastructure needs to be created to assist Africa's farmers and bring their product to market?
- How can financing be improved?
- How can we encourage more women farmers?

Sunday June 16 continued

JULIEN NKOGHE BEKALE, Minister of Agriculture and Rural Development, Republic of Gabon
YARIV ELBAZ, Founder, YCAP, France
MOUSSA SECK, Chairman, Pan African Agribusiness and Agro-Industry Consortium, Senegal
AMINE TAZI-RIFFI, Director, McKinsey & Company, Morocco
ALEXANDRE VILGRAIN, Chairman and CEO, SOMDIAA and President, CIAN, France
LEYTH ZNIBER, former CEO, Diana Holding and Founder and Chairman, Itizam Foundation, Morocco

Moderator:

ALBERT SASSON, Chairman of the Governing Council, The Norman Borlaug Institute for Global Food Security, Morocco

13:00 – 15:00

TASKFORCE LUNCHES

The New York Forum Taskforces are highly interactive, small discussion groups that will be focused on defining tangible opportunities and solutions. The outputs will be a set of practical, actionable steps for organizations' leadership teams that will be prerequisites or catalysts for success in the near and long term.

Our expert facilitator will move participants into small groups, to identify opportunities and challenges on the topic. Taskforces will also include remarks from leading experts on the topic. To jumpstart the discussions, moderators will facilitate participant dialogue. At the close of the session, the summarized list of opportunities will be discussed and participants will vote on them.

TASKFORCE 7 LAMBARENE ROOM

LUXURY BRANDS: The growth potential of labels – imported and exported

Africa's rapid growth, booming cities and an aspirational middle class, are prompting luxury brands to look at entering new markets on the continent, despite the complexity of doing business in Africa, and the difficulty of finding suitable sites for their luxury stores. But the growth of the luxury market is tipped to be much slower than in the Middle East, even though the total investable wealth of high net worth individuals in Africa totaled \$1.1 trillion in 2011, compared with \$1.7 trillion for high-net worth consumers in the Middle East.

- What are some of the lessons to be learned?
- How do luxury brands need to customize their offering – and their marketing?
- Is there reciprocal growth in luxury home-grown brands?

ROBERTA ANNAN, Africa Chair, Fashion 4 Development, United States
RUBEN ATEKPE, Executive Chairman, Merchants Company of West Africa, Ghana
GENTRY HUMPHREY, Sportswear, Footwear Business Director – Basketball and Football, Nike, United States
SWAADY MARTIN-LEKE, Founder and CEO, YSWARA Luxury Tea, Ivory Coast
PATRICK ZHONG, Senior Managing Director, FOSUN International, China

Moderator:

ISABELLE KUMAR, Presenter, Euronews, France

TASKFORCE 8 ALBERT SCHWEITZER ROOM

MEDIA AND ENTERTAINMENT

It's not just Nollywood: what are the local opportunities for production and generating content, and what are the global opportunities?

- Does franchising of global brands, like Marie Claire and Vogue, have a better Rol than home-grown publications? And is their success because of a lack of offer – perceived or otherwise – within Africa?
- How can African media outlets export more quality African content to the world, and how do they achieve the right mix between the global agenda and regional/local content and production?
- How has the digital age affected reading habits? And how has the rise of "citizen journalists" and the increased prominence of bloggers affected the media landscape?

IDRISS AKKI, Managing Director, Sportfive Africa, France
AFIF BEN YEDDER, Publisher and Editor-in-Chief, IC Publications, France
FREDERIC GASSITA, Musical artist, Republic of Gabon
OLIVIER LAUCHEZ, Co-Founder, Chairman and CEO, Trace TV, France
MICHAEL PETERS, CEO, Euronews, France

Sunday June 16 continued

JEAN-CHRISTOPHE RAMOS, Executive Director, Canal+ Afrique, France
NADIA SALAH, Editorial Director, The Economist, Morocco
MINNA SALAMI, Founder, MsAfropolitan, United Kingdom

Moderator:

ZYAD LIMAM, Founder, Afrique Magazine, France

TASKFORCE 9 PORT GENTIL ROOM

TELECOMS: what is the next phase of development?

With a population of just over a billion people, Africa has over 700 million SIM cards, but with most users owning at least two cards, penetration is only about 33 per cent. The unserved rural millions could represent another growth opportunity for Africa-focused operators, though they need to explore cost-effective ways to push into sub-Saharan Africa's remote corners. In rural Africa, the cost of running a network tower often exceeds the revenue it brings. Although roughly 73 per cent of Africa's land has cell phone coverage, that still leaves vast tracts of rural Africa without network access. But mobile phone usage has exploded across Africa over the last decade, transforming daily life and commerce for millions.

- How can we drive forward partnerships between operators?
- How can we lower costs for operators?

STEPHANE BACQUAERT, Managing Director, Wendel and Board Member, IHS Africa, France
H.E. JOSE MANUEL BRIOSA E GALA, Special Advisor and Personal Representative for Africa for Jose Manuel Barroso, President of the European Commission, Portugal
ERIC FERNAND BOUNDONO, President, Vocal Centre SA, and President of the Gabonese Association of Young Entrepreneurs and SMES, Republic of Gabon
TIEMOKO COULIBALY, CEO, Afrique Francophone, Bharti Airtel Ltd, India
IBRAHIMA GUIMBA-SAIDOU, Senior Vice President Commercial – Africa, SES
VERONE MANKOU, Founder, VMK, Republic of the Congo
ALAIN BA OUMAR, CEO, IG Telecom, Republic of Gabon

Moderator:

FRANCOIS BARRAULT, Chairman, FDB Partners, France

THINK TANK LUNCH (by invitation only)

THINK TANK 3 OYEM ROOM

SUSTAINABLE CITIES

How can African city planners and governments achieve sustainable urbanization and improved living standards while preserving resources?

CYRILLE COSTES, President and CEO, Lynx Energy Partners, Switzerland
PASCAL DROUHAUD, Vice President, Sub-Saharan Africa and Latin America, Alstom, France
BILL EGBE, Director, Sustainability, Strategy and Business Planning, Coca Cola, South Africa
MURAT ATAKAN KAYALAR, Board Member, TUSKON (Turkish Confederation of Businessmen and Industrialists), Turkey
BRIAN MENELL, Principal and CEO, Kemet Group, United Kingdom
DANIEL MOUEN MAKOUA, CEO, Bwamanga Sustainable Investment Advisors, United Kingdom
ROGER OWONO MBA, Director General, Banque Gabonaise de Développement, Republic of Gabon
LOIC PEQUIGNOT, President, Windex Green Futur Europe, Belgium
MOJI RHODES, Deputy Chief of Staff, Lagos State Government, Nigeria

Moderator:

SHASHI BULUSWAR, CEO, Institute for Globally Transformative Technologies, United States

THEME SIX: INSPIRATION

Sunday June 16 continued

A group of visionaries from art, culture and sport discuss the elements that combine to make them African.

- In what ways do music, art, fashion and sport pull together the many different cultures of Africa?
- Can we talk about a pan-African citizenship, built on the extraordinary contemporary work of many Africans in these fields?
- If you're part of the diaspora, what keeps you connected to your African roots?
- And how do we inspire the next generation?

15:15 – 15:30 ENVIRONMENT

INSPIRATION: ENVIRONMENTAL RESPONSIBILITY

How can we work together to ensure the development we need to fulfil Africa's growth is carried out sustainably, without destroying our natural resources, our environment, or our wildlife?

DAVID ADJAYE, Principal Architect, Adjaye Associates, United Kingdom

LEE WHITE, Executive Secretary, Agence Nationale des Parcs Nationaux (ANPN), Republic of Gabon

Moderator:

ADA TOUHIRI, Journalist, France Televisions, France

15:30 – 16:20 THE ARTS

INSPIRATION THROUGH FASHION, MUSIC AND ARTS

In what ways do music, art, and fashion pull together the many different cultures of Africa?

OZWALD BOATENG, Designer, Ozwald Boateng Stores, and Co-Founder, Made in Africa Foundation, United Kingdom

TAYE SELASI, Author, *Ghana Must Go*, United States

BU THIAM, Vice President, Def Jam Records, United States

ALEK WEK, Supermodel & UN Refugee Agency Advocate, South Sudan

Moderator:

SADE BADERINWA, TV-Anchor, WABC-TV, United States

16:20 – 17:00 SPORT

INSPIRATION THROUGH SPORT

How do sporting champions use their fame as a platform to inspire the next generation?

BORIS BECKER, Partner, Becker Private Office, Germany

AMADOU FALL, Managing Director, NBA Africa, South Africa

LUC RICHARD MBAH A MOUTE, NBA Basketball Player, Milwaukee Bucks, Cameroon

ANTHONY OBAME, taekwondo silver medallist at London 2012, Republic of Gabon

Moderator:

SADE BADERINWA, TV Anchor, WABC-TV, United States

17:00 – 17:25 SOUL

INSPIRATION THROUGH THE SOUL

ARCHBISHOP NICHOLAS DUNCAN WILLIAMS, Founder, Charismatic Movement, Ghana

ANDREW YOUNG, 14th US Ambassador to the United Nations and Founder, Andrew Young Foundation, United States

Moderator:

SADE BADERINWA, TV Anchor, WABC-TV, United States

17:25 – 17:45 OPPORTUNITIES

PREPARING THE NEXT GENERATION FOR THE WORKPLACE

More than half of Africa's population is less than 20 years of age and half a billion people are of working age; by 2040, Africa's labor force will be larger than China's. How can we create vocational training schemes and work placements that give the best possible chance for school-leavers, and the best possible entrants into the workforce? And how can we train the next generation to capitalize on the opportunities offered by technology and innovation?

LAWRENCE H. SUMMERS, Charles W. Eliot University Professor and President Emeritus, Harvard University, United States

17:45 – 18:25 HEADS OF STATE II

VOICE OF THE AFRICAN LEADERSHIP

AFRICAN HEADS OF STATE

18:25 – 18:55 CLOSING

THE PATH AHEAD: BY AFRICA, FOR AFRICA

For the first time ever, President Bongo will share his vision for his country, and for his continent, and take questions from young people live and from Facebook and Twitter.

H.E. ALI BONGO ONDIMBA, President of the Gabonese Republic

Moderated by:

RICHARD ATTIAS, Founder and Chairman, The New York Forum, Morocco

PRESENTATION OF THE MANIFESTO TO THE G8

The taskforces and think tanks of The New York Forum AFRICA have laid out a manifesto of thought and analysis across many of the crucial topics for Africa's future. President Bongo announces the manifesto to the NYFA.

18:55 FORUM ENDS